TATA STEEL



ulcos

sarna

RioTinto

rch & Development

Game change in the steel industry

High level Conference Finance for innovation: Towards the ETS Innovation Fund

January 2017

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If it is not made from steel, it is made with steel It is a permanent material and a corner stone of the circular economy









Steel industry characteristics

- Capital intensive
- Long investment cycles
- Global competition
- To operate sustainably an average EBITDA of 15% is required
- Potential to decarbonise with existing technologies is limited.
- New technologies are required

The steel industry can contribute to a low carbon and circular economy with 'break-through' technologies





A STEEL ROADMAP FOR A LOW CARBON EUROPE 2050

A selection of recent developments

Transforming CO₂ into useable products

- ArcelorMittal, LanzaTech and Primetals Technologies to develop a biofuel production facility in Gent
- The Carbon2Chem® project of thyssenkrupp Steel Europe to use steel mill gases to generate electricity and to produce valuable chemicals from them

Using hydrogen as reductant rather than carbon

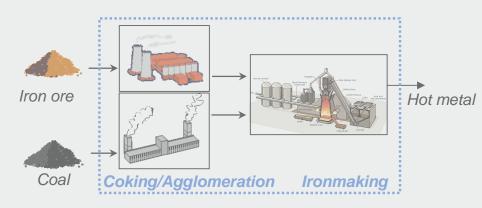
 SSAB, LKAB and Vattenfall initiative for a carbon-dioxide-free steel industry: HYBRIT

Smelting-reduction

 Hisarna: an innovative ironmaking technology developed under the ULCOS (<u>U</u>ltra <u>Low</u> <u>CO₂</u> <u>S</u>teelmaking) initiative of the European Steel Industry

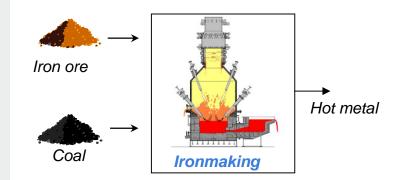
The HIsarna technology has substantial benefits

Blast Furnace Technology



- 1.9 t-CO₂ per ton steel
 - Continuous improvement (no "break through")
- Strong dependence on import
 - Requires coking coal
 - Prime quality iron ores
- High level of recycling, but limitation on return of Zn in the cycle
- Blast Furnace Technology is available globally

HIsarna Technology



Lower carbon footprint

- 20-35% CO₂ reduction
- 80 % CO₂ reduction with CCS

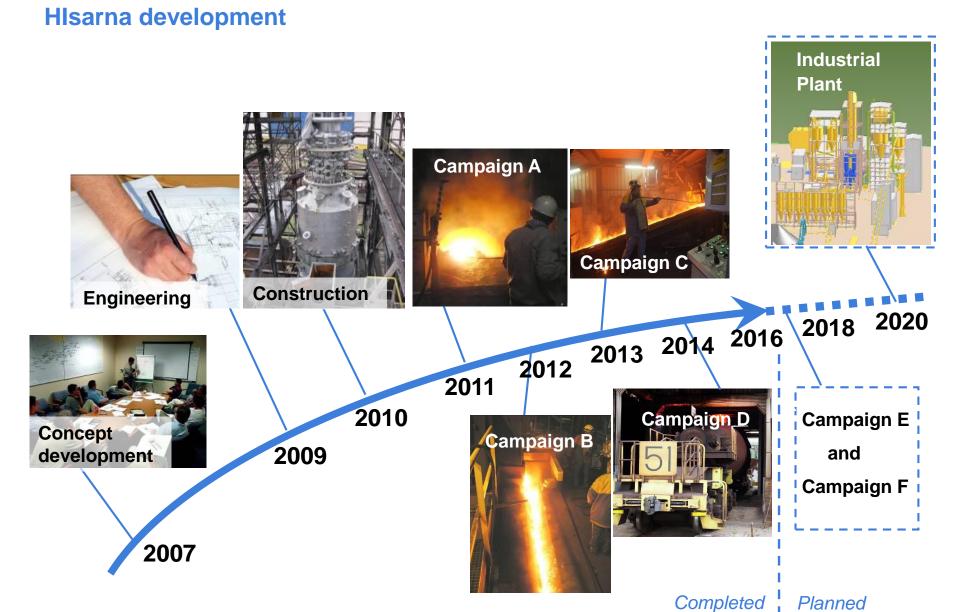
Less depending on imports

- Non coking coals
- Allows higher levels of "contamination" in iron ore

Circular economy

- Zero waste
- Recycling of high Zn scrap and waste

Innovation leadership for Europe



Funding a new initiative becomes more difficult along the way



Too many schemes, all very different National EUROPE

- SILCII
- NER300
- RFCS
- SPIRE
- LIFE
- EUREKA

- DEI
 - RDA
 - WBO
 - MIA/EIA
 - IPCEI

- Regional
- AEB
- Participation Fund

Most of requests rejected

- All requests 2009 2011 granted
- 6 out of 8 since 2013 not granted
- Requested in total €52m, granted €24m

Possibilities for co-finance decrease when TRL level increases



Issues

- Innovations have to fit with policy criteria which differ from scheme to scheme
- Requested amount is often too large for funding scheme
- Tendency to revert from grants to risk financing options (=loans) for higher TRL developments.



What is needed

- A 'one stop shop'
- Real risk sharing financing options
 - Funding in the form of a grant becoming only a loan when the development is successful.
- Governments (EU) to play a role in this risk sharing.
- Upfront clarity about the funding.
 - Making funding dependent on the outcome such as in the NER300 is a disincentive.

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Do you have questions?